

**SANTA CLARA 911 OPERATIONS**  
**SPECIAL PURPOSE OPERATING REPORT**  
**FOR THE ONE MONTH ENDING DECEMBER 31, 2016**

|                                |           |                  |
|--------------------------------|-----------|------------------|
| <b>Net Ambulance Revenue</b>   | <b>\$</b> | <b>3,590,475</b> |
| Payroll Expense                |           | 2,135,566        |
| Payroll-Related Expenses       |           | 410,762          |
| Depreciation Expense           |           | 145,864          |
| Vehicle and Equipment Expenses |           | 288,638          |
| Station Expenses               |           | 117,333          |
| Other Operating Expenses       |           | 910,203          |
| <b>Total Expenses</b>          |           | <b>4,008,366</b> |
| <b>Gross Operating Loss</b>    | <b>\$</b> | <b>(417,891)</b> |