



SANTA CLARA 911 OPERATIONS
SPECIAL PURPOSE OPERATING REPORT
FOR THE ONE MONTH ENDING NOVEMBER 30, 2021

Net Ambulance Revenue	\$	5,477,779
Payroll Expense	\$	2,985,386
Payroll Related Expenses	\$	620,094
Depreciation Expense	\$	196,027
Vehicle and Equipment Expenses	\$	225,202
Station Expenses	\$	122,618
Other Operating Expenses	\$	1,419,787
Total Expenses	\$	5,569,113
Gross Operating Income(Loss)	\$	(91,333)

PROPRIETARY AND CONFIDENTIAL